# Fare Study Introduction Part II

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### Fare Study Overview Deliverables



Document	Description	No. of Pages	
Memo 1 & 2	Existing Fare Structure, Best Practices, Industry Review	61	
Memo 3	Community Engagement Summary	17	
Memo 4	Strengths, Needs, Opportunities, Challenges	12	
Memo 5	Improvement Options & Recommendations	52	
Memo 6	Fare Model Calibration & Assumptions	12	
Final Report	Executive Summary and Final Report	171	

Reports Online at <a href="http://www.theride.org/AboutUs/Initiatives/Fare-Study">http://www.theride.org/AboutUs/Initiatives/Fare-Study</a>



# Agenda

- Review major needs & opportunities
- Policy framework for fares
- Roadmap for continuing work on fares
- What riders want from fares
- Board feedback and questions

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# Major Needs, Challenges, Opportunities

- Simplify fare payment options
- Ensure discounting methods are equitable
- Adjust price of passes to promote ridership
- Clarify transfer policy, reduce use of change cards
- Improve use of data in decision-making
- Need for increased revenue due to rising costs
- Assert a strong position on fares in advance of RTA
- Develop strategic direction for fares





# Opportunity to simplify payment choices

- 50+ ways to pay
- Need to simplify for clarity
- Focus upon retaining and improving highly used fares





# Equitable discounts

- Build equity into discounting methodologies
- Align discounts with industry/regulatory standards
- Shift enforcement of discount fares off-board
- Constraint of discounts can increase revenue





## Pricing promotes ridership

- Passes can incentivize ridership growth
- Faster boarding time
- Minimizes transfer problems
- Opportunity to price correctly





# Clarify transfers and reduce use of change cards

- Clarification of transfer policy will reduce customer confusion and conflicts
- Consistency needed in transfer protocol
- Change cards are overused, resulting in inconvenience and risk of loss for customers, wear-and-tear on equipment
- Incentivizing cashless fare payments can help with both







# Other opportunities and challenges

- Rising costs (price of fares not changed since 2010)
- Misclassification / Unclassification
- Underreporting of ridership
- Uncertainty from RTA



# **Board Policy**



- Ends
  - Affordability (1.1.1)
  - Equitable access (1.1.2)
  - Financial sustainability (1.3.7)
- Executive Limitations
  - Dignified, respectful, clear, non-intrusive procedures (2.1)
  - Federal compliance (2.5.2)
  - Adjusting fares is Board's responsibility (2.5.8)
  - Importance of social, environmental, economic implications (2.8.4.2)
  - Community engagement for fare changes (2.10.4)



# **Need for Formal Fare Policy**

- Rationale for timing of fare increases
- Indicators of need for fare increases
- The Board's expectations for cost-sharing between users and taxpayers
- Clarify values to guide new fare products, discounts, third-party relationships





# **Roadmap for Fare Changes**

Introduce Fare Structure Fare Policy Development

#### Options, Proposals, Analysis

### Phased Implementations

#### **Fare Structure**

 Included in budget documents for public and Board review, FY2020 and ongoing.

#### **Policy Development**

- Input from owners and beneficiaries
- Financial indicators
- Annual review of fares
- Operating procedures
- Discounting guidelines
- Fare recovery

#### Options

- Fares and prices
- Technology
- Recommendations Analysis/Modeling Public Review Title VI Review

#### **Fare Changes**

- FY2021 budget adoption
- Ongoing review annually or as determined by policy



## **Roadmap for Fare Changes**



#### **Fare Structure**

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#### Options

- Fares and prices
- Technology
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#### **Fare Changes**

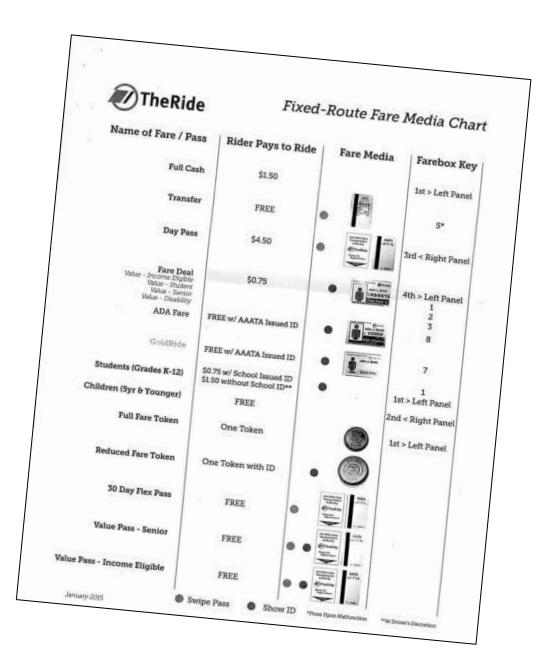
- FY2021 budget
  adoption
- Ongoing review annually or as determined by policy



### **#1 Introduce Fare Structure**

# Include Fare Structure in Annual Budgeting

- Fare structure (fare categories, discounts, rates, fare media options, etc.)
- Fare operating procedures
- Use of transfers
- Pass programs
- Specialized discounts/promotional fares
- Proposed fare changes
- Adoption of fare changes





### **#2 Fare Policy Development**



# **Policy Development**

- Form a Board Task Force to amend Board Policy Manual, for example:
- 2.6.8 Adjust **transit passenger fares or** tax rates assessed by the Authority.

2.6.8.1 The CEO shall not request from the board a decision regarding fare adjustments without providing evidence that it meets the following criteria reasonably interpreted:

- Criteria A
- Criteria B





### **#3 Options, Proposals, Analysis**

# Staff Recommendations

- Options for fare price, media, technology
- Perform analysis and modeling of options
- Public review of options
- Complete required Title VI review
- Present recommended changes to fares

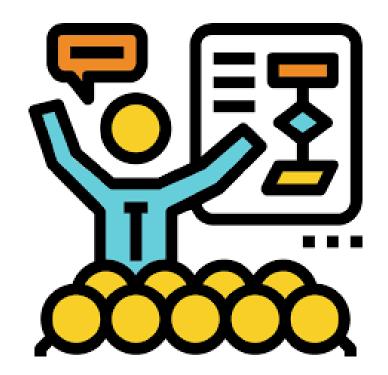




### **#4 Phased Implementations**

# Proposals

- Proposed fare structure for next budget year
- Multi-year fare structure proposal for phased implementation over subsequent years
- Annual public review
- Annual adoption with budget





## What Riders Want From Fares

- Cash and cashless payment options
- Ability to pre-pay on demand
- Easier transfers without having to request them
- Less hassle with discounted fares





# They Want to Use Technology to Pay

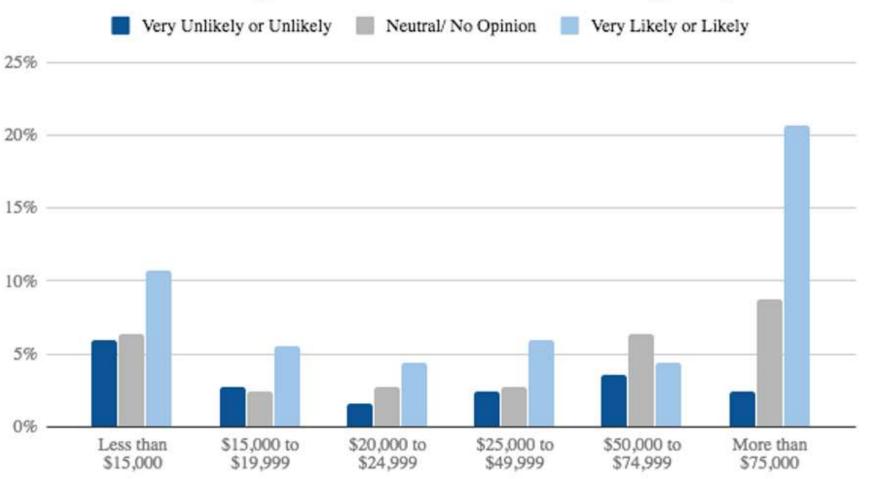


Riders want to use mobile tickets, mobile app payments, smart cards, tap credit/debit cards

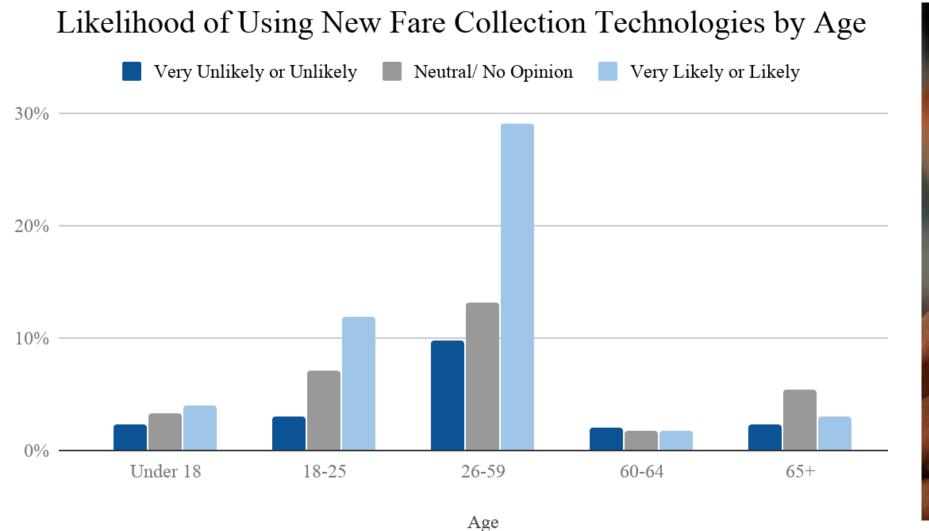




#### Likelihood of Using New Fare Collection Technologies by Income









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## **Next Steps**

- Introduce fare structure in FY2020 budget
- Board Task Force on Fare Policy





# Questions / Feedback For more information, see Fare Study reports online at: www.theride.org/AboutUs/Initiatives/Fare-Study

Thank you.

