# Recommended Budget

FY2024 Operating & Capital Budget

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#### Agenda

- FY2024 Budget Introduction
  - Process and Policies
  - Key Accomplishments
- FY2024 Recommended Budget
  - Budget Overview
  - FY2024 Operating Budget
  - FY2024 Capital Budget
  - Conclusion



# FY 2024 Budget Introduction





### **Process and Policies**



#### Our Budget Process is...







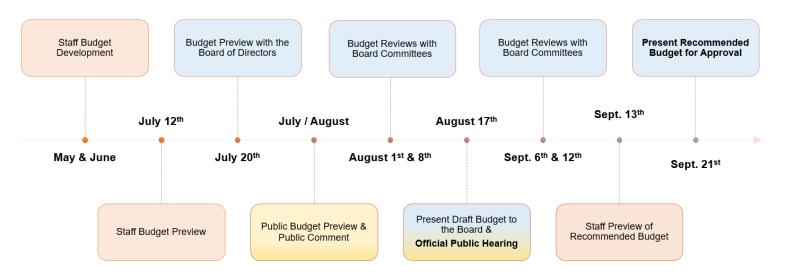


**Policy Driven** 

Strategic

Collaborative

**Transparent** 







#### Our Budget Advances Board "Ends"

1.0 Provide public transportation for the Ann Arbor-Ypsilanti Area that contributes to:







Equitable access and Passengers are Highly satisfied

1.2 Environment



Positively Impacts Environment

1.3 Economic Prosperity



Positively Impacts Economic Prosperity

1.5 Residents



Positively Impacts Area's Quality of Life

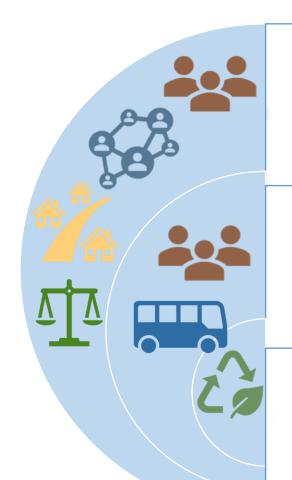
1.0 Fiscal Responsibility



Efficient Stewardship and Value for Money



#### Our Budget is Aligned with Business Plan Priorities



Attract New Riders and Increase Ridership

Excellence in Service Delivery

Agency-wide Continuous Improvement

#### Our Budget Follows Policies and Best Practices

Board Policies for financial planning and budgeting: Is developed using sound financial practices,

Incorporates strategic and multi-year planning,

Uses practices that meet generally accepted accounting principles,

Complies with federal, state, and local regulations,

Details practices of handling cash and investments; and

Seeks authorization when adjusting passenger fares, property tax rates, or buying or selling real estate.



#### Highlights: FY2024 Key Budget Accomplishments



Operating Full Service Levels



Accelerating Millage Services



No Fare Changes



**Budget is Balanced** 









Capital Projects are Funded



FY 2024 Operating and Capital Recommended Budget





#### FY2024 Operating and Capital Budget Overview

- \$61.4 million for operations
- \$26.4 million in capital investments
- Utilizes remainder of federal pandemic relief funding
- Leverages one-time funding opportunities
- Presents 7-year operating budget projection
- Includes 10-year capital projects funding plan



# Operating Budget



### The FY2024 Operating Budget is Balanced

Revenues \$61.4M Expenses \$61.4M

Property Tax Revenues \$20.0M

State Operating Assistance \$20.9M

Federal Operating
Assistance
\$13.7M

Passenger Revenues & Other \$6.8M

Transportation Services \$36.0M

Purchased Transportation \$13.0M

Administration \$7.0M

Utilities & Insurance \$5.4M



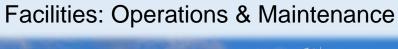
#### What are Operating Funds Spent On?



#### **Purchased Transportation**





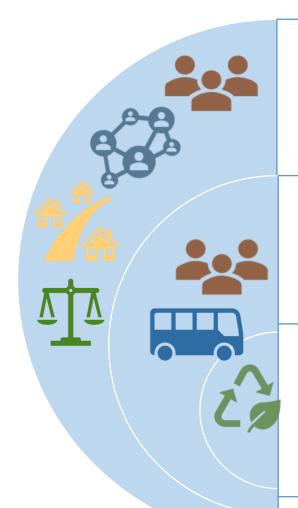








### The Budget Provides Funding for Initiatives



Attract New Riders and Increase Ridership

- Millage Services
- Advocacy

Excellence in Service Delivery

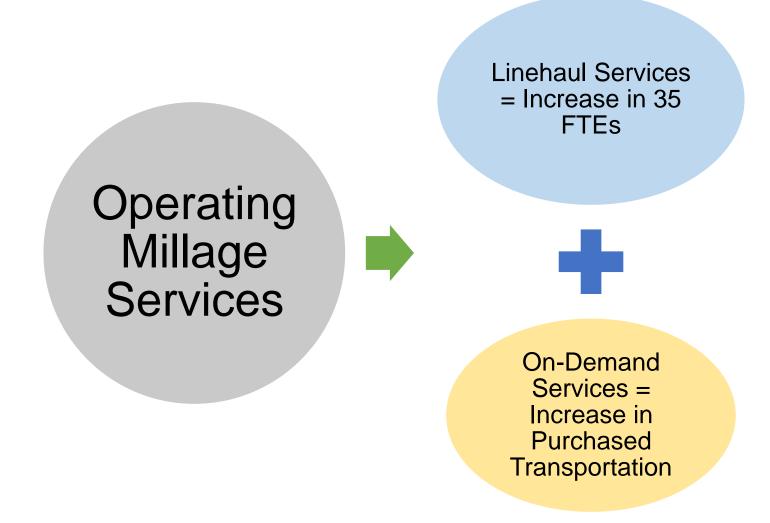
 Daily Mission of Operating Transit Services

Agency-wide Continuous Improvement

- Staff Development
- Customer Satisfaction
- Sustainability
- Technology Improvements

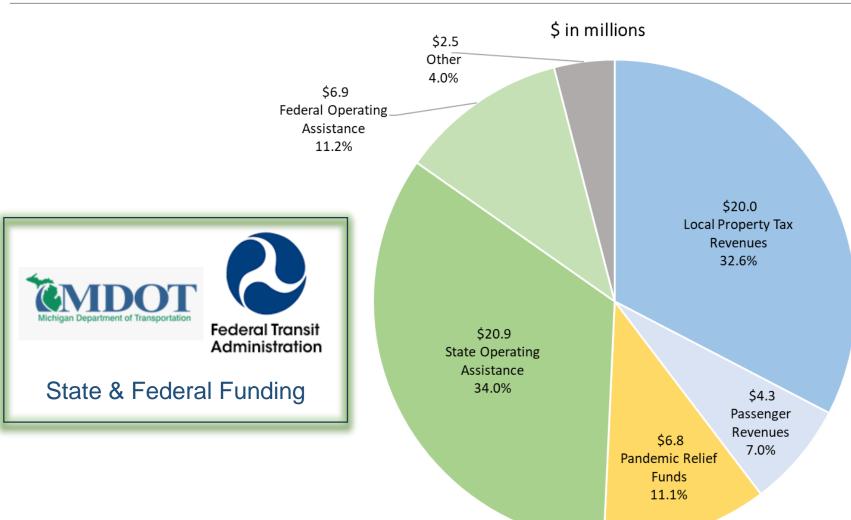


#### Key Impacts of Millage Services in the Budget





### Where Does Operating Money Come From?







#### Changes Between 2023 and 2024 Budget

- Pandemic Relief Funds Exhausted
- Additional Property Tax Revenues
- More State Operating Assistance (partially onetime)
- Increase in Passenger Revenues





- Accelerating Expansion of Services Approved in Millage
- Inflationary Pressures -Increase Cost of Bus Parts and Maintenance Costs
- Reduced and Stabilized Costs of Fuel

 Net Change in Revenues and Expenses = No Surplus

> Balanced Budget; No Surplus



# Capital Budget



#### The FY2024 Capital Budget is Balanced

FY2024 Capital Budget is \$26.4M



State of Good Repair \$22.5M, 85.1%



Value Added \$1.4M, 5.5%



Expansion of Services \$2.5M, 9.3%

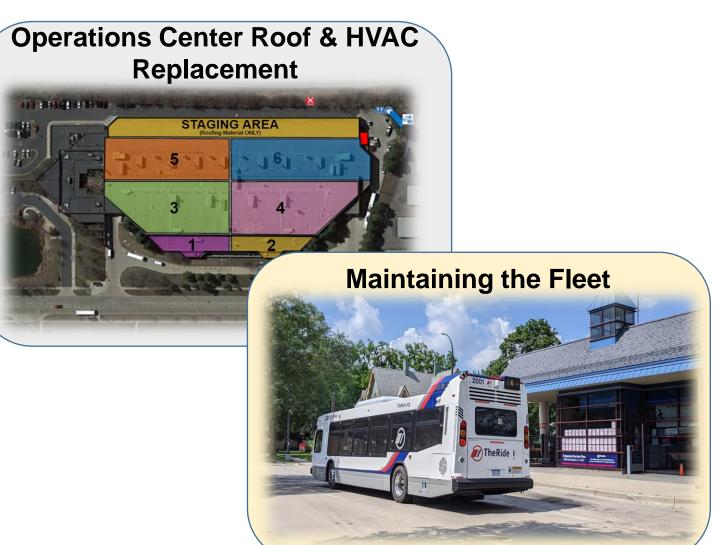


Research & Development \$25K, 0.1%



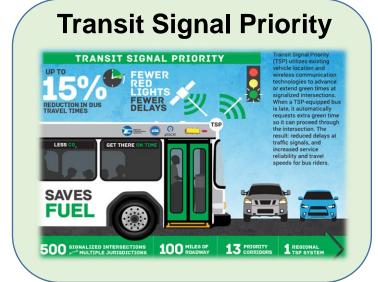
### Capital Funding for Maintaining State of Good Repair





#### Capital Funding for Value Added & Expansion Projects



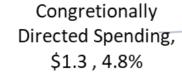






### Where Does Capital Money Come From?







State Contribution, \$5.6, 21.2%

Federal Contribution, \$19.5,74.0%





### Protect Capital Reserve for Transportation Projects

(\$ in thousands)	Ŀ	FY2021		FY2022		FY2023		FY2024		FY2025		FY2026		FY2027		FY2028		FY2029		Total	
Capital Reserve Funding (from Operating Surplus)	\$	11,939	\$	10,876	\$	8,266	\$	-	\$	1,475	\$	1,072	\$	812	\$	406	\$	52	\$	34,898	
Capital Expenditures		-		-		-		-		1,700		2,033		16,363		8,753		6,049		34,898	
Remaining Capital Reserve	\$	11,939	\$	22,814	\$	31,080	\$	31,080	\$	30,856	\$	29,895	\$	14,344	\$	5,997	\$	-	\$	-	

- \$58.8 million of pandemic relief funds are expected to be utilized through FY2024 to recover:
  - Loss of passenger fares
  - Pandemic-related costs
- Estimated \$34.9 million of local funds will be dedicated to the capital reserve for capital projects directly supporting transportation services in our communities



#### Projects Planned in TheRide 2045 are in the Capital Plan

#### TheRide 2045 Transformation of entire transit system Bus Rapid Transit forms the backbone Other main corridors are served by Express and 2023-2028 **Priority Service**

Lodi Township

FY2024 - Planning, NEPA & Design for **Bus Rapid Transit and Bus Garage** 

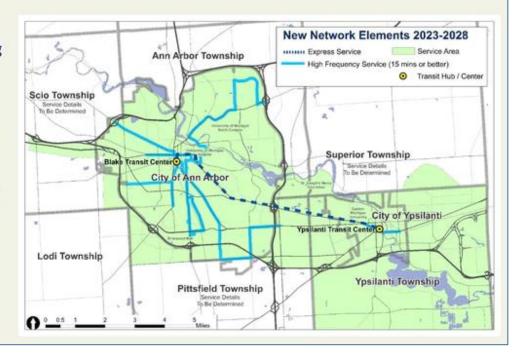
 High-frequency routes across the service area

 New transit hubs at key locations:

- Briarwood Mall
- Jackson & Maple
- Carpenter & Ellsworth
- Nixon & Plymouth

Laying the groundwork for future stages while increasing Off-peak service

- BTC and YTC upgrades
- Washtenaw express pilot
- Better off-peak service
  - 30-minute minimum frequencies during the davtime
  - Longer hours of operation
  - NightRide expansion and enhancement
- Improved accessibility for fixed route with better integration with A-Ride
- · Planning and design for
  - New bus garage
  - BRT and transit priority





## Conclusion



#### **Budget Opportunities and Risks**

#### Opportunities

- Continuing Service to Communities
- Accelerating Millage Services
- Approved Millage through 2028
- Approved TheRide 2045 Plan

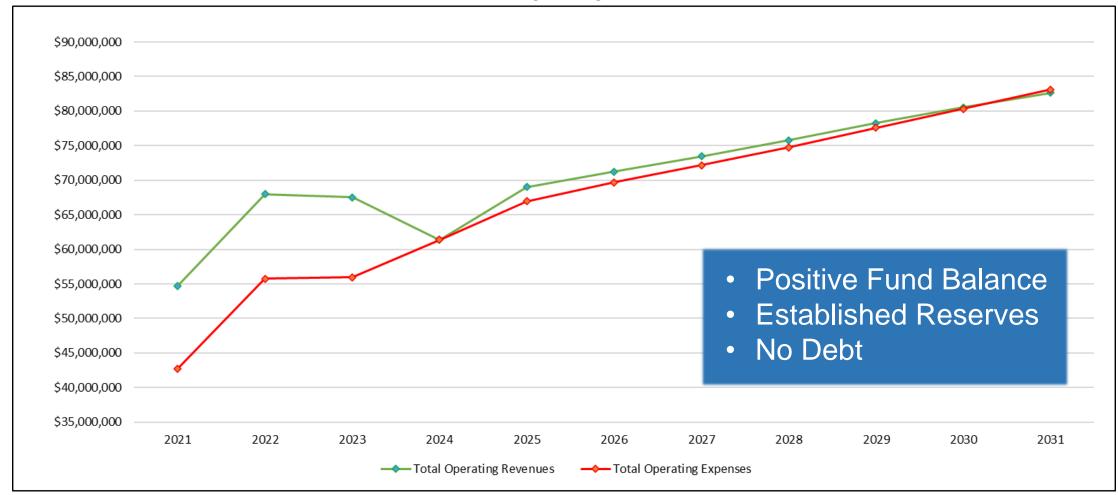
#### Risks

- Cost Inflation and Volatility
- State and Federal Funding
- Ridership Recovery
- Staffing
- Phasing of Millage Initiatives



### Stable Financial Projection

#### FY2021 to FY2031 Operating Budget Revenues and Expenses





### Conclusion: FY2024 Key Budget Accomplishments



Operating Full Service Levels



Accelerating Millage Services



No Fare Changes



Budget is Balanced









Capital Projects are Funded





**HOW TO RIDE**  <

MAPS & SCHEDULES <

SERVICES <

FARES & PASSES <

FOR BUSINESS <

ABOUT <



HOME / ABOUT / PERFORMANCE

#### Performance

About

Leadership

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Projects

TheRide values transparent business practices. That's why we make financial and service performance information available to the public.



#### **Business Plan & Budget**

TheRide's corporate business plan and annual budgets are planning tools to help align our work with expectations from the Board of Directors. Take a look at our business plan and annual budgets for current and previous years.



#### **Financial Performance**

# Thank You

Questions/Discussion

